#### PORTMEIRION GROUP PLC

## PRELIMINARY RESULTS

# FOR YEAR ENDED 31 DECEMBER 2003

## CHAIRMAN'S STATEMENT

# Financial summary for the year

(Decrease)	2003	2002
%	?000's	?000's
Turnover (7.2)	28,512	30,712
Profit before tax (31.5)	2,003	2,923
Basic earnings per share (36.5)	12.54p	19.75p
Dividends per share	13.25p	13.25p

Sales for the year were ?28.512m, 7.2% below the previous year.

The profit before tax of ?2.003m compares with ?2.923m for the previous year.

The Board is recommending a final dividend of 9.95p bringing the total to 13.25p

for the year. This is unchanged from 2002.

Results for the year

The pre-tax profit of ?2.003m was in line with expectations, and achieved even

after a ?234,000 charge in respect of impairment of an investment in an associate company which provides raw material to the pottery industry. Some improvement in the second half sales trend, together with tight cost control,

enabled the company to achieve a pre-tax profit of ?2.237m before this impairment charge.

Sales in the first half of the year were 8% below the previous year. The trend

improved somewhat in the second half, with sales 6% below the previous year.

In our major markets, the UK sales declined by 6%, but also showed an improving

trend in the second half due to increased sales of gift products. Overall,

market conditions have been difficult in our product sector, and competition

from lower cost retailers fierce. However, we have already seen an improvement,

with UK sales in the first two months moving ahead of last year.

Sales in North America were 18% below the previous year, and now represent 35%

of total Group sales (39% in 2002). Although the same improved sales trend in

the second half was achieved in North America, the impact of the Iraq war, and

the SARS epidemic, significantly impacted on the entire market's performance.

The Far East again proved to be the Group's most successful market, with sales

increasing by 19% on the previous year, and accounting for over 14% of total

sales. I believe there is great potential for continuing long-term growth in

this region, and the Group will invest in the required management resources to

bring this to fruition.

As referred to earlier, costs were well managed and resulted in a manufacturing

gross profit margin broadly in line with last year. Given the reduction in manufactured volume, this was a commendable achievement, and reflects our commitment to lean techniques. I expect our investment in manufacturing efficiency will bring about further improvements.

A tight control on costs helped generate cash flows from operations of ?1.9 million (?5.1 million in 2002). As a result, our strong balance sheet has only

slightly decreased, with cash balances at the end of December 2003 totalling  $\,$ 

?7.2 million (2002: ?7.6 million).

Given the Group's strong balance sheet, the Board have decided that the dividend

for the year will be maintained at 13.25p.

Operating strategy

The Group has been adapting to rapidly changing market conditions. Overall price

from low cost countries such as the Far East has increased. Lower priced retailers, such as supermarkets, have moved to take advantage and taken increased market share.

Sales of our classic ranges, including Botanic Garden and Pomona, still represent over 60% of total Group sales. These will now be supplemented by the

recent introduction of a new tableware range called Soho, with totally new shape

combinations, that meet the need of international cuisine. The diversification

into glassware and giftware will continue, building on the successful establishment of these ranges with our retail customers.

The Board concluded that these changing market conditions provided an opportunity for Portmeirion to target a new market, and so during the last

financial year, the Group developed and launched new ceramic ranges, known as PS

Portmeirion Studio. These ranges were designed to be manufactured in the Far

East, and they can be retailed at approximately two-thirds of Portmeirion's

classic ranges. They do not compete with our established classics, and I believe

they will provide genuinely incremental business. The first launch was in

USA at the turn of the year, and was immediately successful. As a result, sales

in the USA for the first two months of 2004 are ahead of the previous year.

Ranges of PS Portmeirion Studio are being introduced into the UK.

The plans and specification for the Group's new distribution centre in Stoke-on-Trent are now in the final stages of completion, and I expect construction to start later this year. This will enable the Group to provide its

customers with a much-enhanced quality of service, and a more efficient use of

resources. The Board is committed to investing in manufacturing processes which

will continue to improve the Group's productivity and competitiveness.

Current trading and prospects

Although sales in the first two months for the year are slightly below last year, the current order book, and the new product introductions, particularly PS

Portmeirion Studio, give us added confidence in 2004. It is also encouraging to

see an improvement in our sales performance and prospects in North America, since this has such a significant impact on the total Company performance.

Against this, the new year provides some challenges. Following an actuarial valuation the Group has committed to additional contributions of ?350,000 per

annum to the Group's defined benefit pension scheme, which was closed in 1999.

In addition, although the Group's policy is to hedge against exchange rate movements, the fall in the value of the US dollar is likely to cost the Group in

the region of ?450,000 in 2004, at current rates.

I would like to thank the management team and the whole workforce for their efforts in 2003, in meeting the challenges of a difficult year, and ensuring

that we are well prepared for 2004 and beyond.

Arthur Ralley

Chairman

18th March 2003

For further information please contact:

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# CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the year ended 31st December 2003

2002	Notes	2003
?000's		?000 <b>'</b> s
Turnover - continuing operations 30,712	4	28,512
Raw materials and operating costs (28,174)		(26,665)
Operating profit - continuing operations 2,538		1,847
Share of profit of associated undertakings 230		216
Interest receivable and similar income 155		174
Impairment of investment in associated undertaking -		(234)
Profit on ordinary activities before taxation 2,923		2,003
Taxation on profit on ordinary activities (870)		(697)

Profit on ordinary activities after taxation 2,053		1,306
being the profit for the financial year		
Dividends (1,378)		(1,381)
Retained (loss)/profit for the financial year 675		( 75)
Earnings per share 19.75p	2	12.54p
Diluted earnings per share 19.71p	2	12.53p
Dividends per share 13.25p	3	13.25p
CONSOLIDATED BALANCE SHEET		
As at 31st December 2003		
	2003	2002
?000's	?000's	?000's ?000's

Fixed assets

Tangible assets 7,872 8,249

Investments 1,503		1,460	
9,752		9,332	
Current assets			
Stocks	6 <b>,</b> 775		6,195
Debtors	4,868		5,715
Cash at bank and in hand	7,228		7 <b>,</b> 678
	18,871		19,588
Creditors: amounts falling due within one year	(3,932)		(4,732)
Net current assets 14,856		14,939	
Total assets less current liabilities 24,608		24,271	
Provisions for liabilities and charges (261)		(307)	
Net assets 24,347		23,964	

Capital and reserves

Called up share capital 520	521
Share premium account 4,547	4,580
Profit and loss account 19,280	18,863
Equity shareholders' funds 24,347	23,964

# CONSOLIDATED CASH FLOW STATEMENT

(697) (563)

For the year ended 31st December 2003

2003		Notes
?000's	?000's	
Cash in: 1,852	flow from operating activities 5,053	6
Returns 173	on investments and servicing of finance 175	7
Taxation (431)		
Capital	expenditure and financial investment	7

Equity dividends paid (1,381) (1,377)	
Cash (outflow)/inflow before use of liquid resources and financing (484) 2,461	
Management of liquid resources 420 (1,824)	
Financing 34 12	7
(Decrease)/increase in cash in the year (30) 649	5
Reconciliation of net cash flow to movement in net funds	
2002	2003
?000's	?000 <b>'</b> s
(Decrease)/increase in cash in the year 649	(30)

Cash (inflow)/outflow from (decrease)/increase in liquid resources (420)

1,824

Net funds at 1st January 5,205	7,678
Net funds at 31st December 7,678	7,228
STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES	
RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS	
For the year ended 31st December 2003	
STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES	
2002	2003
?000's	?000 <b>'</b> s
Profit for the financial year 2,053	1,306
Currency translation differences (608)	(342)
Total recognised gains and losses for the financial year 1,445	964
RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS	
	2003

?000's
1,306
(1,381)
(342)
34
(383)
24,347
23 <b>,</b> 964

# NOTES

1. The financial information set out above does not constitute the Company's

statutory accounts for the years ended 31st December 2003 and 2002 but is derived from those accounts. Statutory accounts for 2002 which have been

delivered to the Registrar of Companies, contain an unqualified audit opinion

and did not contain a statement under Section 237(2) or (3) of the Companies Act

1985. Statutory accounts for the year ended 31st December 2003, will be finalised on the basis of the financial information presented by the Directors

in this preliminary announcement and will be delivered to the Registrar of Companies in due course. This announcement was approved by the Board of Directors on 17th March 2004.

#### 2. Earnings per share

Basic

The basic earnings per share is calculated by dividing the profit after taxation

of ?1,306,000 (2002 - ?2,053,000) by the weighted average number of Ordinary

shares in issue during the year of 10,414,918 (2002 - 10,394,731).

Diluted

The diluted earnings per share is calculated in accordance with Financial Reporting Standard 14. This calculation uses a weighted average number of Ordinary shares in issue adjusted to assume conversion of all dilutive potential

Ordinary shares and is show below:

Earnings 2003 Earnings Earnings 2002

Earnings

? Weighted Per Share ? Weighted per

Share

Number of (Pence) Number of

(Pence)

Shares Shares

Basic earnings per 1,306,000 10,414,918 12.54 2,053,000 10,394,731

19.75

share

Effect of dilutive

securities:

Employee share 6,000 23,092

options

Diluted earnings 1,306,000 10,420,918 12.53 2,053,000 10,417,823

19.71

per share

3. The Directors propose the payment of a final dividend of 9.95p (2002 - 9.95p)

per Ordinary share on  $28~\mathrm{May}~2004$  to shareholders on the register on  $7~\mathrm{May}~2004$ ,

making a total of 13.25p for the year.

4. Turnover by destination

2003

?000's		?000's
United Kingdom 12,820		12,055
North America 12,108		9,920
European Union 1,792		1,873
Far East 3,448		4,099
Rest of the World 544		565
30,712		28,512
5. Analysis of net funds		
2003	2002	Cash flow
?000's	?000's	?000's
Cash in hand, at bank	1,194	(30)
Short term money market deposits 6,064	6,484	(420)
Total 7,228	7,678	(450)

2002	2003
?000's	?000's
Operating profit 2,538	1,847
Depreciation 1,231	950
Exchange loss (478)	(305)
Loss on sale of tangible fixed assets	35
(Increase)/Decrease in stocks 1,396	(580)
Decrease in debtors 461	611
Decrease in creditors (104)	(706)
Net cash inflow from operating activities 5,053	1,852

All of the above relate to continuing operations

7. Analysis of cash flows for headings netted in the cash flow statement

2003 2002

?000**'**s

?000's

# Returns on investments and servicing of finance

Interest received	173		175
Net cash inflow for returns on investments			
and servicing of finance 175		173	
Capital expenditure and financial investment			
Purchase of tangible fixed assets	(801)		(611)
Sale of tangible fixed assets	104		48
Net cash outflow for capital expenditure			
and financial investments (563)		(697)	
Financing			
Issue of Ordinary shares under share option schemes	34		12
Net cash inflow from financing 12		34	